

NHS Devon Annual Safeguarding Report 2024/25

Executive Summary

1. NHS Devon continues to deliver its statutory safeguarding responsibilities for children, young people, and adults in line with the NHS England Safeguarding Accountability and Assurance Framework (SAAF). This Annual Report (April 2024–March 2025) provides an overview of the prevalence of safeguarding activity and need across our Devon population, our collaborative working across our safeguarding partnerships and systems to prevent harm and deliver better outcomes for our population. It also demonstrates how safeguarding is embedded across NHS Devon, summarising achievements, challenges, and priorities for 2025/26.

Key Achievements:

- Strengthened partnership working across Devon's safeguarding arrangements, including children and adult boards.
- Expanded Independent Domestic Violence Advocate (IDVA) provision and piloted suicide prevention IDVAs in acute Trusts.
- Delivered a highly successful safeguarding conference attended by over 275 primary care professionals.
- Established dental access clinics for children in care and care leavers across Devon.
- Embedded ICON training in public health nursing and primary care, improving parental support and preventing abusive head trauma.

Key Challenges:

- Sustaining safeguarding capacity and access to formal supervision.
- Embedding consistent health data intelligence across partnerships.
- Addressing workforce resilience following team restructuring.

Priorities for 2025/26:

- Implementation of NHS England safeguarding protocols and the Children's Wellbeing and Education Bill.
- Support development of multi-agency safeguarding hubs (MASH) and Information Sharing to Tackle Violence (ISTV)
- Embed learning from reviews to strengthen system-wide safeguarding practice.

Introduction

2. NHS Devon has a key role to play in safeguarding children, young people, adults and communities from harm. This is underpinned by the Integrated Care Boards (ICB) statutory duty to improve the health of the population, to tackle inequalities in health outcomes, experience and access, and to commission health services to improve the physical and mental health of the population. NHS Devon's Joint Forward Plan reflects our commitment to delivering outcomes that support people to grow up and live in homes and communities where they are safe from harm.
3. In November 2024, NHS England (NHSE) updated the Safeguarding children, young people and adults at risk in the NHS safeguarding Accountability and Assurance Framework (SAAF), which outlines roles and responsibilities of all individuals and organisations in relation to safeguarding. Throughout the year, seven protocols were developed under the SAAF to expand on roles and responsibilities of the NHS at national, regional and Integrated Care Board (ICB) level. The protocols cover: modern slavery, child death review, Prevent, domestic homicide reviews, female genital mutilation (FGM), the child protection information system (CP-IS) and domestic abuse and sexual violence (DASV). NHS Devon also has a statutory duty to support the local authority in its Corporate Parent responsibility for children in care.

Context to Devon

4. Devon is the fourth largest county in England with a diverse and growing population. Devon has a population of just over 1.2 million. Like most rural communities, Devon's population are predominantly White British, Heterosexual and cis gender. 20% of people in Devon declare they have a disability. It includes the cities of Plymouth and Exeter, more than 45 towns – both rural and urban – and several hundred parishes.

Table 1: Mid 2024 Population Estimates

	Total Population	% of Total Population		
		Children	Adults 18-79	Adults 80 and over
Devon	1,254,506	17.9%	75.0%	7.1%

Safeguarding Children and Child Protection

5. Children's safeguarding strives to create safe environments, promoting wellbeing, and taking action to prevent risks that could harm a child's development, physical or emotional health. The Children's Act 2004 was introduced to reinforce that all people and organisations working with children have a duty to help safeguard children and protect their welfare. The Act was an expansion of the 1989 Children Act and was introduced after the inquiry into the death of Victoria Climbié. The Act was produced to create clear accountability of children's services, to enable better joint working and secure a better focus on safeguarding children. Child protection is a specific part of safeguarding, protecting children from abuse and

neglect. Children in need are a legally defined group of children under the Children Act 1989, assessed as needing help and protection because of risks to their development or health. This group includes those on child in need plans, those on child protection plans, children looked after by local authorities, care leavers and disabled children. Children in need also include safeguarding measures for unborn children and people aged 18 or over who continue to receive care, accommodation or support from children's services.

Children in Need - by Primary Need

6. A social worker determines the child's primary need at their first assessment. Only one primary need can be reported at this point and is selected from a hierarchical list (as shown in table below). In cases where multiple needs are identified, the need highest in the list is reported. The table below shows the number of children in need by primary need of assessment on 31st March 2024.

Table 2: Children in Need by primary need

	Abuse or neglect	Child's disability or illness	Parent's disability or illness	Family in acute stress	Family dysfunction	Socially unacceptable behaviour	Low income	Absent parenting	Cases other than children in need	Not stated	Total
Devon	5419	457	169	594	335	127	26	228	15	110	7507
Southwest Region	20055	2142	809	3989	3205	404	34	1609	346	641	33415

Table 3: Child Protection Plans - by Initial Category of Abuse open on 31st March 2024

	Neglect	Physical abuse	Sexual abuse	Emotional abuse	Multiple	Number of CPPs
Devon	474	67	34	315	36	930
Total	2,266	303	107	1,705	43	4,512

Care experienced young people, children in care and care leavers

7. A child in care or "looked-after child" means a person aged under 18 who is looked after by a local authority. A care leaver means a child or young person entitled to leaving care support. The number of children in care and care leavers has increased over time. The number of children in care across the South West region has grown as a constant between 2018/19 and 2022/23. This follows the national pattern.

Table 4: Total number of children in care by Integrated Care System (ICS)



Table 5: Children placed from out of area - children who are the responsibility of other LA's placed within ICB boundaries

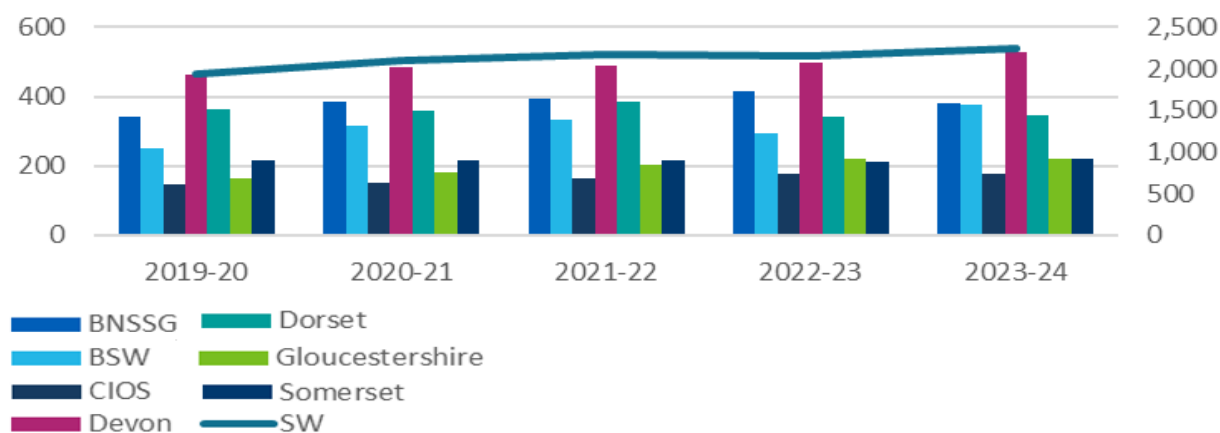


Table 6: Number of Care Leavers at the end of 2023-24

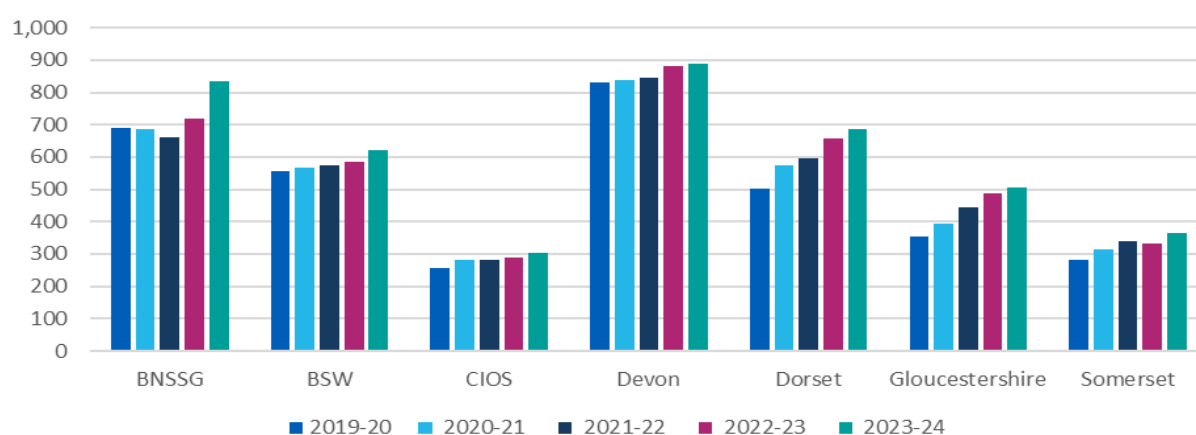


Table 7: Total Number Unaccompanied Asylum-seeking Children

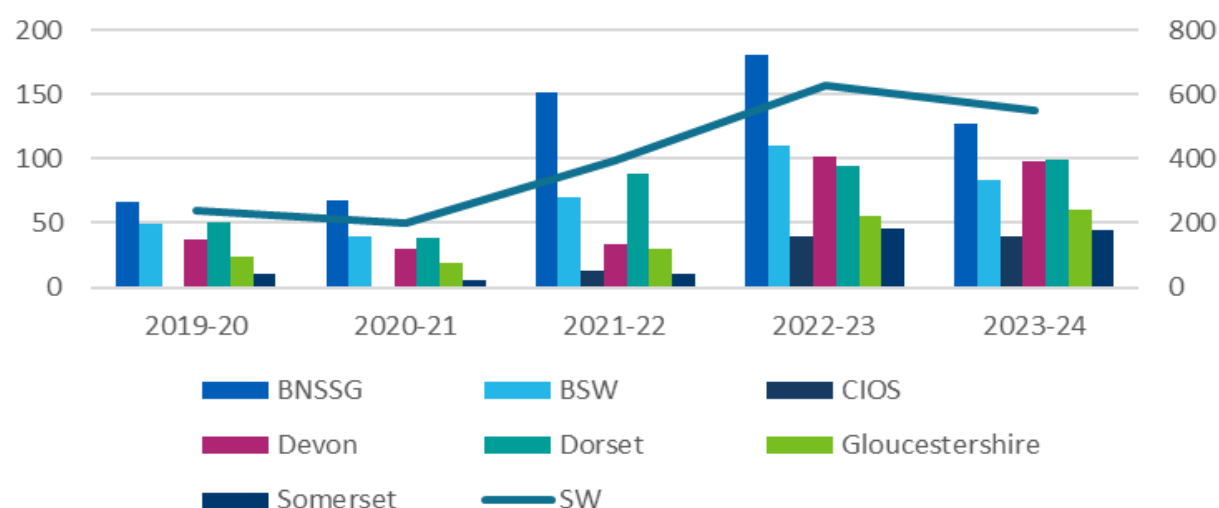


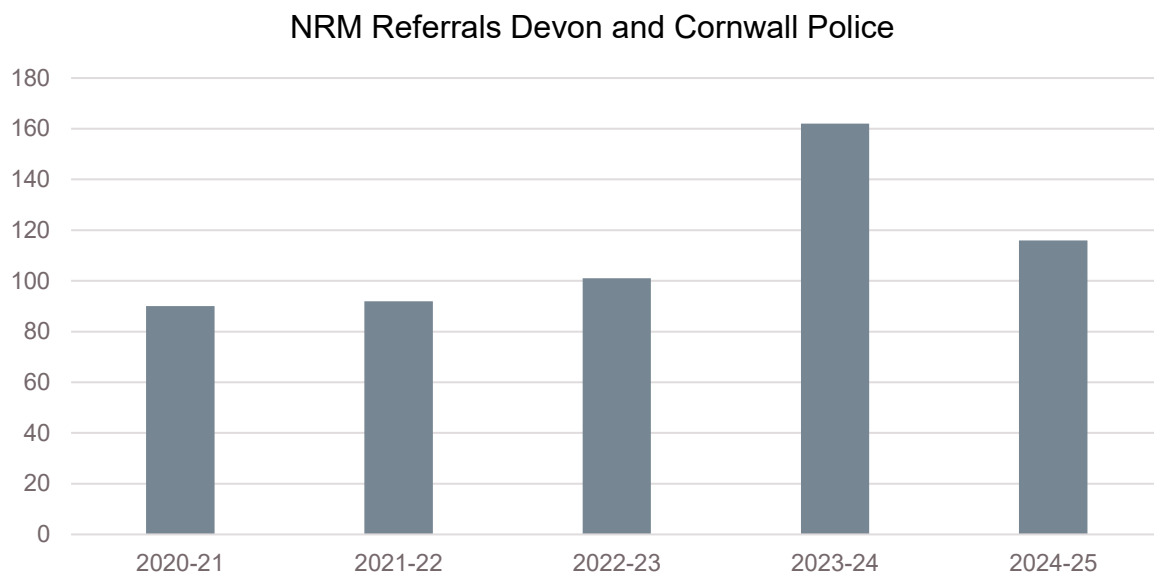
Table 8: Immigration/Asylum Pathways March 2024

Total	Homes for Ukraine – not including super sponsors	Afghan Resettlement Programme	Supported Asylum	All three pathways (total)	Population	Per capita %
Devon	2,593	215	669	3,476	1,232,660	0.28%
South West	12,927	1,472	4,055	18,454	5,764,881	0.32%
England	109,692	17,039	88,756	215,487	57,106,398	0.38%

Modern Slavery

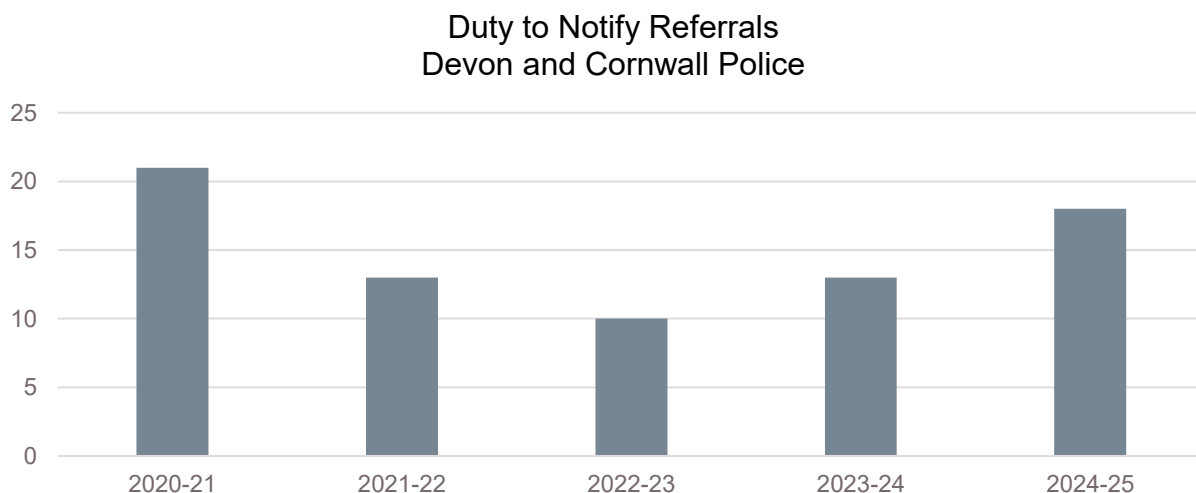
8. Modern Slavery affects both adults and children. It affects UK citizens and migrants and has accompanying legislation to tackle it including Children Act 1989, 2004, Care Act 2014, Modern Slavery Act 2015, Health & Care Act 2022 and Article 4 of the Human Rights Act 1998. It is a safeguarding issue that involves the deliberate maltreatment, manipulation and/or abuse of power and control over another person. It is an umbrella term including human trafficking, forced labour, bonded labour and forced marriage. Traffickers target vulnerable members of our society and use force, fraud, or coercion to financially benefit from them. Victims and survivors often suffer from physical and mental health conditions, and the NHS may be one of the few agencies they come in to contact with. Modern slavery is also an inclusion health issue with a growing evidence base documenting victim and survivors' poor physical health, high risk of physical injury, high risk of exposure to communicable diseases, high suicide risk, poor and/or restricted access to healthcare and a considerable burden of serious mental health problems including trauma and post-traumatic stress disorder (PTSD). Healthcare professionals encounter victims and require support to know what to do and how to go about providing appropriate care including safeguarding. NHS Devon is a member of the Anti-Slavery Partnership, has a policy relating to modern slavery, a statement published on our website and that it is embedded into our commercial / procurement strategy.
9. Potential victims of modern slavery in the UK who come to the attention of authorised first responder organisations are referred to the National Referral Mechanism (NRM). Authorised first responder organisations include local authorities, specified nongovernmental organisations (NGOs), police forces and specified government agencies. Adults (aged 18 or above) must consent to being referred to the NRM, whilst children aged 17 and under need not consent to being referred. Adults who were exploited as children can also be referred. NRM government statistics and the Modern Slavery Helpline Data sets are the key data sources for Modern Slavery, the latest data available is 2024/25. The Helpline data tends to highlight emerging trends as well as a different population group to the NRM statistics which only shows those who have decided to engage with the government support services or those who have encountered statutory agencies but chosen not to enter service.
10. Statistics relating to the National Referral Mechanism (NRM) and duty to notify are published annually by the Home Office. The chart below shows the number of NRM referrals in the Devon and Cornwall police force area.

Table 9: NRM Referrals



11. The chart below shows the number of cases referred via the Duty to Notify (i.e. where suspected adult victims of modern slavery did not consent to enter the NRM).

Table 10: Duty to Notify Referrals



12. The latest annual assessment report provides an assessment of the Modern Slavery and Exploitation Helpline's operations in 2024. The assessment details the number, type and nature of calls, webforms and app submissions received between 01 January 2024 and 31 December 2024, and the potential victims indicated as a result.

Table 11: Number of Cases Reported to the Modern Slavery and Exploitation Helpline

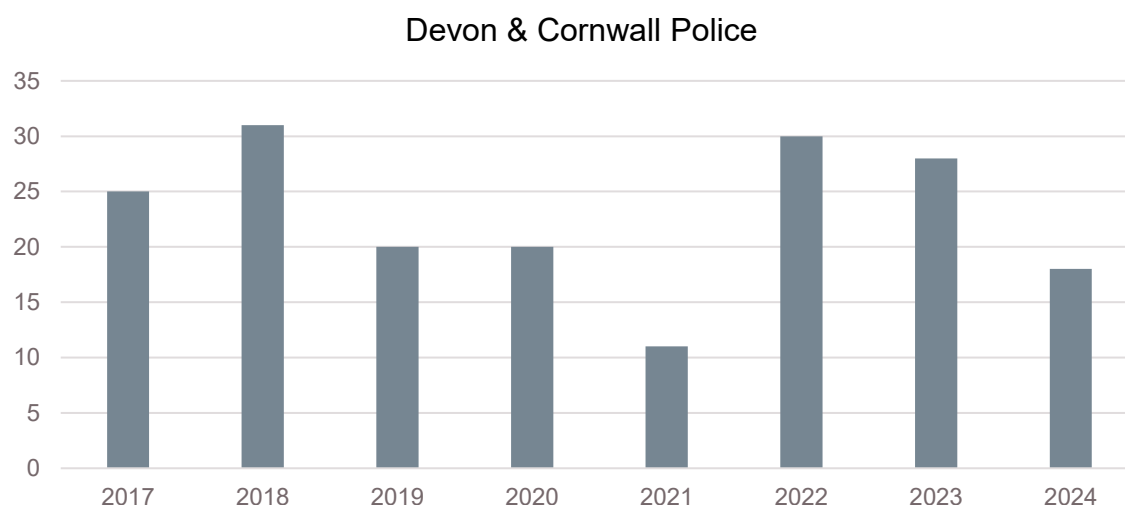
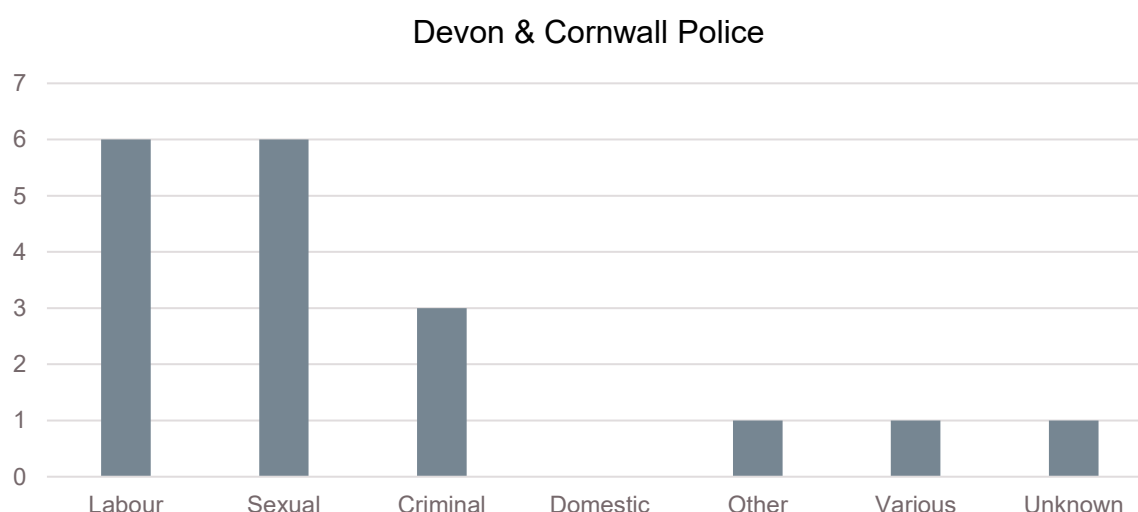


Table 12: Cases by Type of Exploitation Reported



Domestic Abuse

13. Devon have solidified and increased their provision of Independent Domestic Violence Advisors (IDVAs) overall. One Devon made their IDVA post substantive. This brings the total of substantive IDVAs to 3 across Devon with another 4 on short term grants. Funding for 3 mental health IDVAs was lost due to grants ending but a Ministry of Justice grant was awarded from the Office of the Police and Crime Commissioner to fund two suicide prevention IDVAs in another Trust. That Trust, which has two major hospitals, already employs two IDVAs, one at each site. This new grant funding helps continue a two-year pilot of modelling two IDVAs within a hospital, which is believed to be more sustainable.

Domestic Abuse: Multi Agency Risk Assessment Conference (MARAC)

14. MARAC is a multiagency risk assessment conference where agencies share information on high-risk domestic abuse cases to create a safety plan for victims. Work is being undertaken within the Devon MARACs to review referral rates and the effectiveness of the process as referral rates are below the Southwest average and repeat cases are higher. This work is overseen by the Community Safety Partnerships.

Table 13: MARAC

Area Name	Number of MARACs	Number of cases discussed	Number of cases per 10,000 adult females	Number of repeat cases	Percentage of repeat cases	Number of children in household
Southwest	22	6,732	28	2,198	33	7,403
Devon & Cornwall	12	2,024	26	792	39	2,127

Table 14: People supported in domestic abuse safe accommodation.

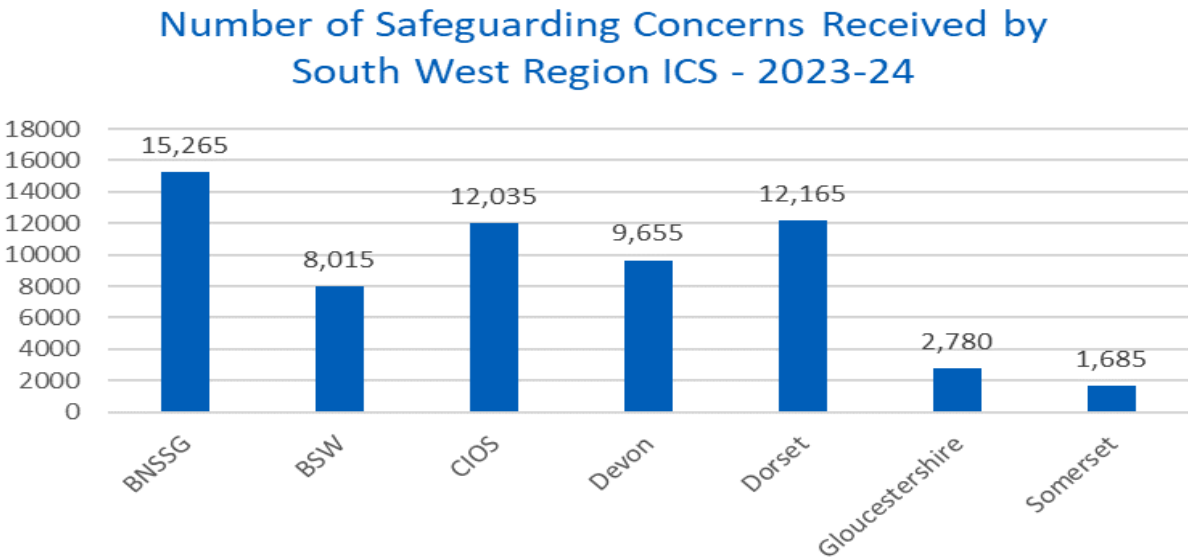
Local Authority	Number of Individuals Supported per 100,000 Population
Devon	65
Plymouth	73
Torbay	162
South West	61
England	111

Adult Safeguarding

15. Adult safeguarding responsibilities are set out in Chapter 14 of the Care and Support statutory guidance. During 2025, statutory guidance is being updated but what adult safeguarding is and why it matters has not changed. It remains an expectation that all providers of healthcare should have in place named professionals, who are a source of additional advice and support in complex and contentious cases within their organisations. There is also an expectation “that there should be a designate professional lead in NHS Devon, who is a source of advice and support to the Board in relation to safeguarding of individuals and is able to act as the lead in the management of complex cases.” Despite changes to ICB and provider corporate functions, the expectation to participate in

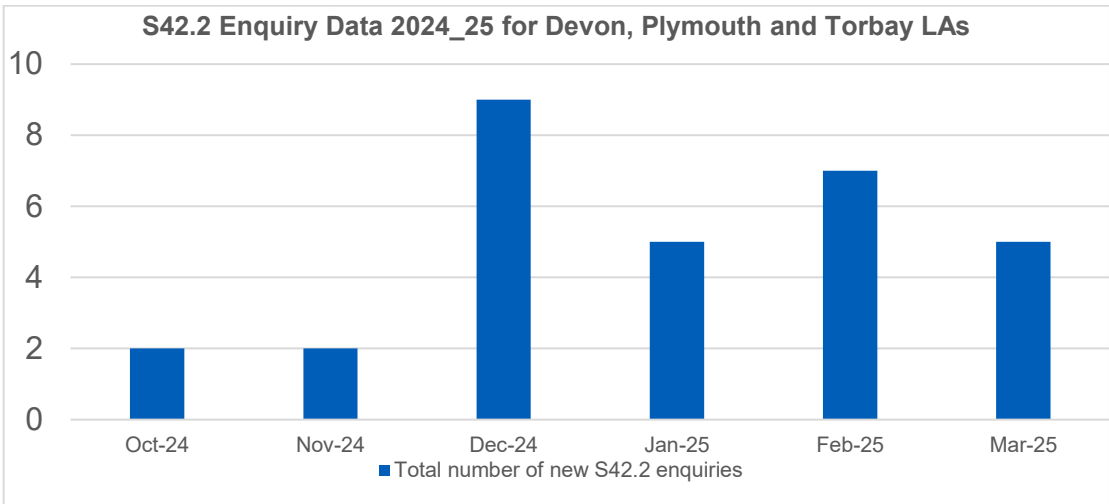
safeguarding partnerships and employ specialists to provide organisational expertise for adult safeguarding has not changed at the time of writing this report.

Table 15: Number of safeguarding adult concerns per ICB area



16. Section 42 enquires are completed by or on behalf of local authorities. It is not uncommon for there to be local arrangements between safeguarding partners for organisations other than the local authority to complete a safeguarding enquiry such as continuing healthcare or hospital staff. Local protocols set out how the enquiries are caused/requested, quality assured and closed with local authority oversight. Therefore, Section 42 activity reflects healthcare as well as local authority activity.

Table 16: Section 42.2 Enquiry Data



Statutory Safeguarding Requirements

17. NHS Devon has statutory duties to have appropriate arrangements in place to safeguarding children, adults at risk and communities. These include:

Ensuring that internal safeguarding arrangements are sufficient, and that safeguarding is embedded in practice.

18. This is through the provision of adequate safeguarding policies for children, children in care, adults, Prevent, Domestic Abuse and the Mental Capacity Act. In addition, a training matrix to ensure that ICB staff are trained to the appropriate level for their roles and responsibilities as set out in the intercollegiate guidance documents¹ and a safeguarding supervision offer to any patient-facing colleagues in the organisation.

¹[Safeguarding Children and Young People: Roles and Competencies for Healthcare Staff](#)
[Looked After Children: Roles and Competencies of Healthcare Staff](#)
[Adult Safeguarding: Roles and Competencies for Healthcare Staff](#)

19. NHS Devon has a Safeguarding Steering Group which provides safeguarding governance quarterly. The Group is chaired by the Director of Nursing and Quality and receives reports on safeguarding risks, training compliance, learning and actions required from reviews, and progress against programme work. Safeguarding assurance is provided to the Quality Assurance Meeting (QAM) and via the Quality Report to the Finance, Performance and Quality Committee (Appendix 2 of this report).
20. In January 2025, the National Safeguarding Steering Group launched a range of assurance protocols to support ICBs to have a consistent and sustainable approach to their safeguarding accountability and assurance function in line with the Safeguarding Assurance and Accountability Framework 2024. The updated protocols are as follows:
- Child Protection Information System
 - Domestic Homicide Reviews
 - Female Genital Mutilation
 - Modern Slavery and Human Trafficking
 - Safeguarding Child Death Reviews
 - Domestic Abuse Sexual Violence and Serious Violence
 - Prevent
21. Benchmarking of NHS Devon practice against the responsibilities outlined in each of the protocols has begun, and an action plan is being developed. Progress will be reported to the Safeguarding Steering Group.
22. NHS Devon annually revises and publishes the anti-slavery statement which outlines our commitment to, and efforts in, preventing slavery and human trafficking practices in the supply chain and in employment practices. The statement is clear that NHS Devon is committed to complying with the Modern Slavery Act 2015.

Being assured that the safeguarding arrangements of all commissioned services are appropriate.

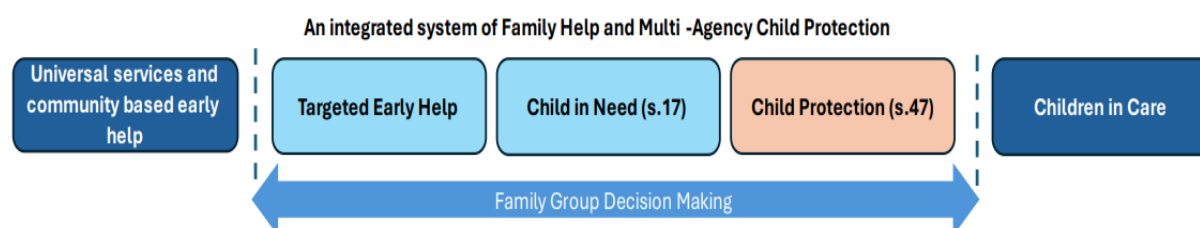
23. This is discharged by regular communication and collaboration with our five main NHS commissioned health partners, as well as our independent providers. The NH Devon Safeguarding Team attend provider safeguarding governance meetings and regularly meet with and supervise provider safeguarding leads. Where possible, information is then triangulated within NHS Devon to gain additional assurances.
24. GP practices are offered an enhanced service from the NHS Devon Safeguarding Team with regular Level 3 training for adults and children, drop-in Q&A sessions and bespoke individual advice and support where necessary. GP practices are encouraged to complete a safeguarding self-assessment and are supported to address any areas requiring improvement. Opportunities to review the safeguarding practice of health providers is provided through the statutory review processes and quality assurance processes undertaken by the safeguarding partnerships in Devon.

Co-operating with local safeguarding arrangements.

25. There are nine safeguarding arrangements that NHS Devon support and three Boards focussed on children in care and care leavers.
- Devon Safeguarding Children Partnership [The Devon Safeguarding Children Partnership \(Devon SCP\)](#)
 - Torbay Safeguarding Children Partnership [Home - Torbay Safeguarding Children Partnership](#) (TSCP)
 - Plymouth Safeguarding Children Partnership (PSCP) [Front Page - Plymouth Safeguarding Children Partnership](#)
 - Torbay and Devon Safeguarding Adults Partnership (TDSAP) [Home - Devon Safeguarding Adults Partnership](#)
 - Plymouth Safeguarding Adults Partnership (PSAP) [Plymouth Safeguarding Adults Partnership | PLYMOUTH.GOV.UK](#)
 - Safer Devon Community Safety Partnership [Home - Safer Devon](#)
 - Safer Torbay Community Safety Partnership [Safer Torbay - Torbay Council](#)
 - Safer Plymouth Community Safety Partnership [Safer Plymouth](#)
 - Devon Interpersonal Violence and Gender Based Abuse Partnership
 - Devon Corporate Parenting Board
 - Torbay Corporate Parenting Board
 - Plymouth Corporate Parenting Board
26. In line with [Working together to safeguard children 2023: statutory guidance](#) the Chief Executive Officer (CEO) is the Lead Safeguarding Partner (LSP) working alongside the Chief Constable of Devon and Cornwall Police and the Chief Executives from Devon County Council, Torbay Council and Plymouth City Council. The Chief Nursing Officer (CNO) is the Delegated Safeguarding Partner (DSP), taking an active leadership role in each of the safeguarding children's partnerships in Devon. The CNO was chair of Torbay Safeguarding Children Partnership (TSCP) throughout 2024/2025 and has handed over the role to Devon and Cornwall Police and will be picking up chairing of Devon Safeguarding Children Partnership (DSCP) from 01 April 2025.

27. The Deputy CNO, the Deputy Director for Safeguarding and Patient Safety and the designated professionals are all active members of the safeguarding partnerships in Devon. They chair subgroups and contribute to Partnership work, auditing and quality assuring safeguarding practice.
28. The team also contribute to the work of the Partnerships by ensuring effective interagency relationships with the local authorities, police, education sector, and third sector organisations that enable robust system response to abuse and neglect, effective information sharing and a positive learning culture. The annual reports of the safeguarding adult and children partnerships can be found on their websites.
29. At the end of 2024, work started with local authority and police partners to plan the implementation of the Families First Partnership Programme (FFP), a programme to reform the way that families receive support and children are protected.

Table 17: An integrated system of Family Help and Multi-agency Child Protection



30. The aim of the FFP Programme is to transform the whole system of help, support and protection that parents and carers are offered to ensure that every family can access the right help and support when they need it, with a strong emphasis on early intervention to prevent crisis. The approach to these reforms has been trialled through the Families First for Children Pathfinder programme (which Dorset Council was one). On 13 March 2025 a joint South West Department for Education (DfE) & NHS England round table event: Children Social Care Multi-Agency Safeguarding Arrangements and heard from Dorset Council and Dorset HealthCare University NHS Foundation Trust about the pathfinder. The Families First Programme Guide (March 2025) sets an expectation that the 'joint and equal' statutory multi-agency safeguarding partners (local authority / police / health) will implement family help, multi-agency child protection teams and family group decision making. NHS Devon is working with health providers, Devon and Cornwall Police, and each of our local authority partners to design and implement the FFP programme.

Securing the expertise of Designated and Named Professionals on behalf of the local health system.

31. NHS Devon employs nurses, doctors, administrators and an allied health professional to undertake safeguarding work. (appendix 1). The Designated Doctor for Safeguarding Children post was recruited to in January 2024. Following the NHS Devon restructure in line with national changes in 2024, reductions in personnel were made to the team. The NHS Devon Chief Executive Officer (CEO) is the Accountable Officer for safeguarding, and the CNO is the executive lead for safeguarding.

Safeguarding objectives set for 2023/24

We planned	We did
The safeguarding adult team plan to further improve NHS Devon staff legal literacy in relation to community deprivation of liberties and the Court of Protection process by delivering Level 3 Mental Capacity Act (MCA) training to staff.	The team have supported the MCA Practitioner to deliver bespoke MCA training in 2024/25. The MCA Lead produced an MCA improvement plan for the ICB and has worked with providers to produce their own MCA improvement plans. Providers completed an MCA self-assessment audit in Q2 2024/25
Further strengthening of relationships with NHS Cornwall and Isles of Scilly safeguarding team to share resources and provide mutual support.	There have been regular meetings between the Devon and Cornwall safeguarding team members to develop relationships, co-work peninsular workstreams, share resources and provide supervision and support.
The team are working with Devon & Cornwall Police to ensure vulnerable people get the right support from the right emergency service, using the principles of 'Right Care Right Person'.	This work is complete.
Access to robust and regular supervision remains a challenge for the team. Reduced capacity has meant that fora at which supervision may have been accessed cannot always be prioritised. This poses a threat to resilience in practice.	Team members have received regular 1-1 from their line manager and receive regular peer supervision. An external supervision provider has been identified who will be able to offer the team formal supervision. Resources to commission a service to be secured.
The team are keen to work with the population health management team to develop preventative and quality improvement projects.	The team worked with the population health management team securing funding for a 2-year project to improve healthcare by developing trauma informed and shame sensitive practice. The work has been undertaken at the Roval Devon University Healthcare NHS Foundation Trust (RDUH) and aims to prevent trauma occurring through the way care is provided, improve the response to people who have experienced trauma to enable them to access healthcare, and to respond to staff who may experience trauma.
The team plan to support the	The team are members of the partnership

Partnerships in addressing the impact of domestic abuse on children.	subgroups focussed on addressing the impact of domestic abuse on children.
Since July 2023, NHS Devon has been responsible for ensuring appropriate dental access for all Children in Care (CIC) and Care Leavers (CL). Work with primary care commissioners and NHSE to improve access has led to the start of the procurement of dental services for CIC; which will start to rectify the gap in present services. Guidance has been written to improve the transfer of care process that occurs when a child moves placements and the care provider changes. The plan for 2024/25 is to implement this process across the Devon health system.	Three dental access clinics set up across Devon, Plymouth, Ilfracombe and Paignton. Clinics supporting emergency access and treatment for children in care, care leavers up to age 25 and extended to all children with social care involvement. Pilot funded until March 2026.
The team are planning a safeguarding level 3 virtual conference for Devon practices. This will also be open to Cornwall and Isles of Scilly GPs and will be delivered on the 17 April 2024.	The Primary Care Safeguarding Team delivered a successful conference with national and local speakers to primary care staff, with over 275 delegates across Devon and Cornwall. Topics included child neglect, exploitation, shame competency, physical abuse and non-accidental Injuries of adults, non-fatal strangulation, and mental capacity. This was well received with excellent feedback.
The Named GP is working with national colleagues to develop Local Enhanced Service agreement for all ICBs to support practices to undertake the increasing volume of safeguarding work, as this sits outside the NHS contract.	A draft Local Enhanced Service (LES) agreement has been written. Work with stakeholders will be progressed.
The PCST are rolling out ICON training to all practices. This will enable practice staff to better support parents of babies and prevent abusive head trauma.	The Senior Specialist Safeguarding Nurses delivered ICON training to practices. This has been well received with 136 delegates attending. The team are in the process of evaluating the impact of this training by analysing practice systems recording of the ICON SNOMED code.
The PCST are working with the wider safeguarding team to establish a support offer to, and assurance of pharmacy, dental and optometry services.	This work is ongoing
Identifying ways to share emerging findings regarding non-fatal strangulation.	One of the Trusts has piloted a non-fatal strangulation (NFS) protocol to support victims to access the most appropriate healthcare.

	Work is underway to share this with other providers in Devon.
Embed Information Sharing to Tackle Violence (ISTV) in Trusts.	This work is ongoing
Develop understanding, guidance and training regarding people affected by domestic abuse and sexual violence (DASV) and risk of suicide.	Training delivered to a range staff to highlight the risk of suicide by those affected by DASV. Funding secured for two new independent domestic abuse advocates (IDVA) to work with hospital patients with a particular focus on suicide prevention.
Identify funding to continue the provision of IDVA services within Trusts.	Grant funding secured for four IDVAs until 2026. One Trust have agreed to fund their IDVA on a permanent basis.

Achievements in 2024/25

Developed and implemented a primary care self-assessment safeguarding assurance tool. Currently 50% of practice have completed and returned the tool.

Contributed to the development of multiagency self-neglect and hoarding guidance

Three dental access clinics set up in Plymouth, Ilfracombe, and Paignton for children in care, care leavers and extended to all children with social care involvement. Funding secured until end March 2026.

Delivered monthly 'breakfast bitesize' sessions for practice staff on a variety of topics to enhance safeguarding knowledge.

Free Prescriptions for care leavers rolled out across Devon 1st April 2025

Contributed to the development and implementation of the Devon Child Neglect Strategy and Toolkit.

Guidance issued for GPs on managing NHS records for those whose gender identity has changed.

Devon ICS successful in pilot bid to support care leavers to secure jobs and apprenticeships in the NHS.

Led on a sexual abuse deterrence campaign in collaboration with the Lucy Faithful Foundation, 622 people attended webinars

Safeguarding Objectives for 2025/26

Strengthen Safeguarding Across the System: Lead system-wide safeguarding initiatives with a focus on improving service commissioning for vulnerable populations and embedding adult and children's safeguarding requirements into provider contracts and partnership arrangements	Children's Wellbeing and Education Bill Implementation Work with Safeguarding partners to implement the Children's Wellbeing and Education bill, ensuring health resources to meet requirements for an integrated front door, Lead Practitioners, and multi-agency child protection teams.
	ISTV Implementation Support ED providers to implement Information Sharing to Tackle Violence (ISTV) (that will enable NHS Devon to meet Serious Violence duties
	Multi-Agency Safeguarding Hubs Commission sufficient capacity within the multi-agency Safeguarding Hubs to ensure delivery of all front door safeguarding statutory duties by September 2025.
	Delivery of ICB Requirements The National Safeguarding Steering Group has updated a suite of protocols that outline ICB responsibilities in relation to: - Child protection - Information system - Female Genital Mutilation - Child death review process - Domestic abuse and sexual violence - Modern Slavery and human trafficking - Domestic homicide reviews
	Multiagency Risk Management Meetings (MARMM) Implementation Support Torbay and Devon Safeguarding Adults Partnership (TDSAP) and health providers to implement multiagency risk management meetings (MARMM) across Torbay and Devon.

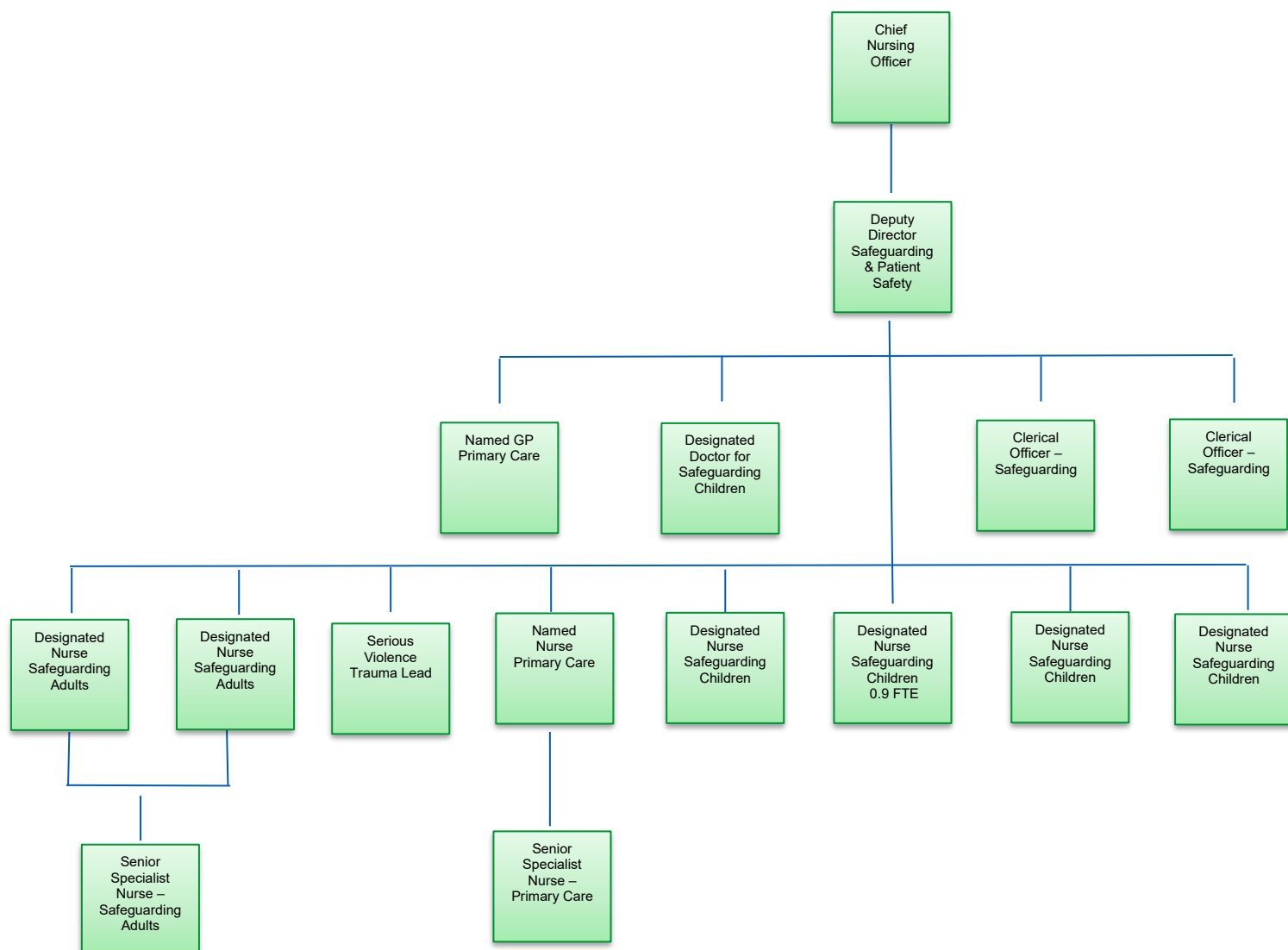
Recommendations

32. The Finance, Performance and Quality Committee is asked to:

- **TAKE SATISFACTORY ASSURANCE** that NHS Devon continues to meet its statutory safeguarding duty.
- **TAKE SATISFACTORY ASSURANCE** that appropriate controls and improvement actions are in place to address current and emerging risks.
- **TAKE SATISFACTORY ASSURANCE** safeguarding insights inform commissioning and contract review processes.

Appendix 1

NHS DEVON SAFEGUARDING TEAM



Appendix 2

Safeguarding Governance Arrangements

